



## Finance Director Report

### For the Annual General Meeting 14<sup>th</sup> December 2021

DATE AND TIME	7.00pm, Wednesday 14 <sup>th</sup> December 2021
REPORT PREPARED BY	David Good (Finance Director)
ATTENDEES	As per AGM minutes
APOLOGIES	As per AGM minutes

This report is based on the accounts for the financial year ended 2021 and makes the following recommendations:

1. The accounts including the financial performance and position reports for 2021 are approved.
2. The comments in the Audit Report are noted
3. Members note the proposed purchase of the new fairway mower.

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#### 1. Financial Performance and Position

The actual results to the end of July are represented in the annual reports. The Clubs performance is a favourable one considering all that has gone on in 2020/21. I am pleased to report that for the third year running, the club has generated a surplus cash position.

While the surplus is slightly less than both budget and prior years' results, generating a cash surplus allows for future development at the club. The course condition, the work of volunteers and of course our members continue to contribute to a greater number of people visiting the course and has led to increased membership despite all that Covid-19 has brought.

Surplus cash is being allocated to increased operating expenditure (wages), with further investments into capital replacement a key aspect of future budgets. One of these planned investments for the course is a new fairway mower that is expected to be around \$100,000. If the purchase exceeds \$100,000 the purchase will be presented to members and ratified under the constitution. Capital works this financial year has included a new tractor and loader along with irrigation and drainage works. Utilising course staff for capital works has allowed for an increase in the number of course staff we can utilise under normal operating expenditure and spreads capitalised staff costs over the life of the created assets.

Overall, it has been a year of improvement - albeit a difficult year. An element of this is still evident to members in some operational processes, but behind the scenes a large amount of work has taken place better utilising IT systems and DotGolf integration. The Board continues to work alongside staff to progress work on invoicing, subscription collection and further utilisation of DotGolf.

Covering the depreciation of the club's assets is seen as a priority in setting the annual budget. The decision not to rebate subscriptions during lockdown allowing for this to continue in 2021. The 2022 budget is again set to achieve a small surplus while allowing for continued development of the course and operations.

The cash flows for the club remain seasonal and it is important that enough reserves are held for any unexpected items (or viruses) if they do occur. To manage the possibility of major risk, the club will continue to maintain a minimum 100k cash reserve.

**Resolution: That the audited financial reports for 2021 are approved and able to be filed.**

Report ends.